

**ELK CREEK, INTER-CANYON, AND NORTH FORK
FIRE PROTECTION DISTRICTS
CONSOLIDATION EFFORT ESTIMATED COST TO TAXPAYERS
2021-2023**

REPORT

BY

**Chuck Newby
Director, Elk Creek Fire Protection District**



**April 19, 2024
[revised]**

Disclaimer: This report presents information that the author believes is essential in order that the citizens, voters, and taxpayers of the Elk Creek Fire Protection District understand the functioning of their fire district.

Acknowledgements: The author is grateful to the community members of the Elk Creek Fire Protection District who asked the important questions that inspired this report as well as those who helped gather, verify, and organize the information and conclusions presented here.

-ESTIMATED-

**ELK CREEK, INTER-CANYON, AND NORTH FORK
FIRE PROTECTION DISTRICTS
CONSOLIDATION EFFORT DIRECT COST TO TAXPAYERS
2021-2023**

EXECUTIVE SUMMARY

INTRODUCTION: In 2021 Fire Chiefs Ware, Shirlaw, and Rogers of the [Elk Creek](#), [Inter-Canyon](#), and [North Fork](#) Fire Protection Districts (FPDs) began a campaign advocating the consolidation/merger of the three fire districts, additionally promoting an increase in the property tax mill levy to a common 16 mills.

After the results of the ballot election last November, members of the community have posed the question to the Elk Creek FPD Board of Directors, *"What resources—in terms of taxpayer dollars as well as fire district member time—have the Elk Creek, Inter-Canyon, and North Fork FPDs devoted to the 'Consolidation Effort' in 2021, 2022, and 2023?"*¹ Table I summarizes that the total taxpayer dollars spent across the three fire districts for the consolidation effort is estimated to be ~\$343,000.

TABLE I: Summary of Consolidation Effort Study/Campaign/Ballot Election Costs.

| SUMMARY OF CONSOLIDATION EFFORT COSTS TO TAXPAYERS | COST |
|--|----------------------|
| Consolidation Effort Study [2021] | \$70,000.00 |
| Consolidation Effort Campaign [2022–2023] | \$198,000.00 |
| Consolidation Effort Ballot Election [2023] | \$75,000.00 |
| Consolidation Effort Estimated Direct Cost to Taxpayers = | ~\$343,000.00 |

¹ After repeatedly asking fire district leadership for relevant information that would help answer this question, this author was forced to submit 26 CORA Requests (Colorado Open Records Act) across the three fire districts in an effort to obtain the public records that would help shed light on, at a minimum, the taxpayer dollars spent by the three fire districts in their Consolidation Effort.

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SUMMARY OF ANALYSIS: Based on the information received from the 26 CORA Requests submitted across the three fire districts, Table I above summarizes that the three fire districts spent an estimated ~\$343,000 during 2021, 2022, and 2023 in a focused effort to convince voters to consolidate/merge their substantially disparate emergency service operations including the following:

Cooperative Services Feasibility Study = ~\$70,000

- *Cooperative Services Feasibility Study* conducted by consultant AP Triton in 2021 = ~\$41,665
- Fire district personnel participation in the study = ~\$25,000
- Legal fees = ~\$2,500²

Consolidation Effort Campaign = ~\$198,000

- Marketing campaign implemented by consultant Turn Corps³ which included a push-poll⁴ style "community survey" conducted by polling firm Magellan Strategies = ~\$123,232
- Fire district leadership participation = ~\$56,250
- Legal fees = ~\$18,230

Consolidation Effort Ballot Elections = ~\$75,000

- Elk Creek, Inter-Canyon, & North Fork FPDs Designated Election Official = ~\$28,000
- Jefferson, Park, & Douglas County election charges = ~\$34,000
- Legal fees = ~\$1,000
- State of Colorado ballot election subsidy = ~\$12,000

SUMMARY AND FUTURE DIRECTION: The present analysis attempts to answer questions around how much the failed consolidation effort cost the taxpayers and thus estimate how much a future Consolidation Ballot Issue effort would cost. As part of the Consolidation Study, Campaign, and Ballot Election Effort, a Pre-consolidation Intergovernmental Agreement that was

² During 2021, Elk Creek, Inter-Canyon, North Fork, and Indian Hills FPDs started a joint consolidation effort; however, in 2022 Indian Hills FPD dropped out of consideration due to differences in long-term vision.

³ Turn Corps has recently been renamed the Public Alignment Communication but their business model has not changed.

⁴ Push-polling is a well known form of political campaigning in which, "...a person or organization attempts to manipulate or alter prospective voters' views under the guise of conducting an opinion poll." For more details about push-polling, please visit the following webpage: [push-polling](#)

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signed by the three fire districts remains in effect which allows additional consolidation attempts with approval of the boards.

As shown in Table I above, the total direct cost in taxpayer dollars spent across the fire districts during the consolidation effort is estimated to be **~\$343,000**, considerably more than the purchase price of a new, fully equipped ambulance. Moreover, when the lack of proper focus of the fire district leadership as well as the firefighter/EMT ranks are considered, the total cost to our mountain community during this period is immeasurable. That is why it is crucially important that Elk Creek FPD leadership implement a community-oriented communication effort that will return transparency regarding District policy-making, financial management, and operating procedures to the people.

ANALYSIS OF CONSOLIDATION EFFORT COSTS TO TAXPAYERS IN 2021-2023

BACKGROUND: In 2022 Fire Chiefs Ware, Shirlaw, and Rogers of the [Elk Creek](#), [Inter-Canyon](#), and [North Fork](#) Fire Protection Districts (FPDs) began a focused campaign advocating the consolidation/merger of the fire Districts, additionally promoting an increase in the property tax mill levy to a common 16 mills, see Figure 1 for a map showing the three fire districts.

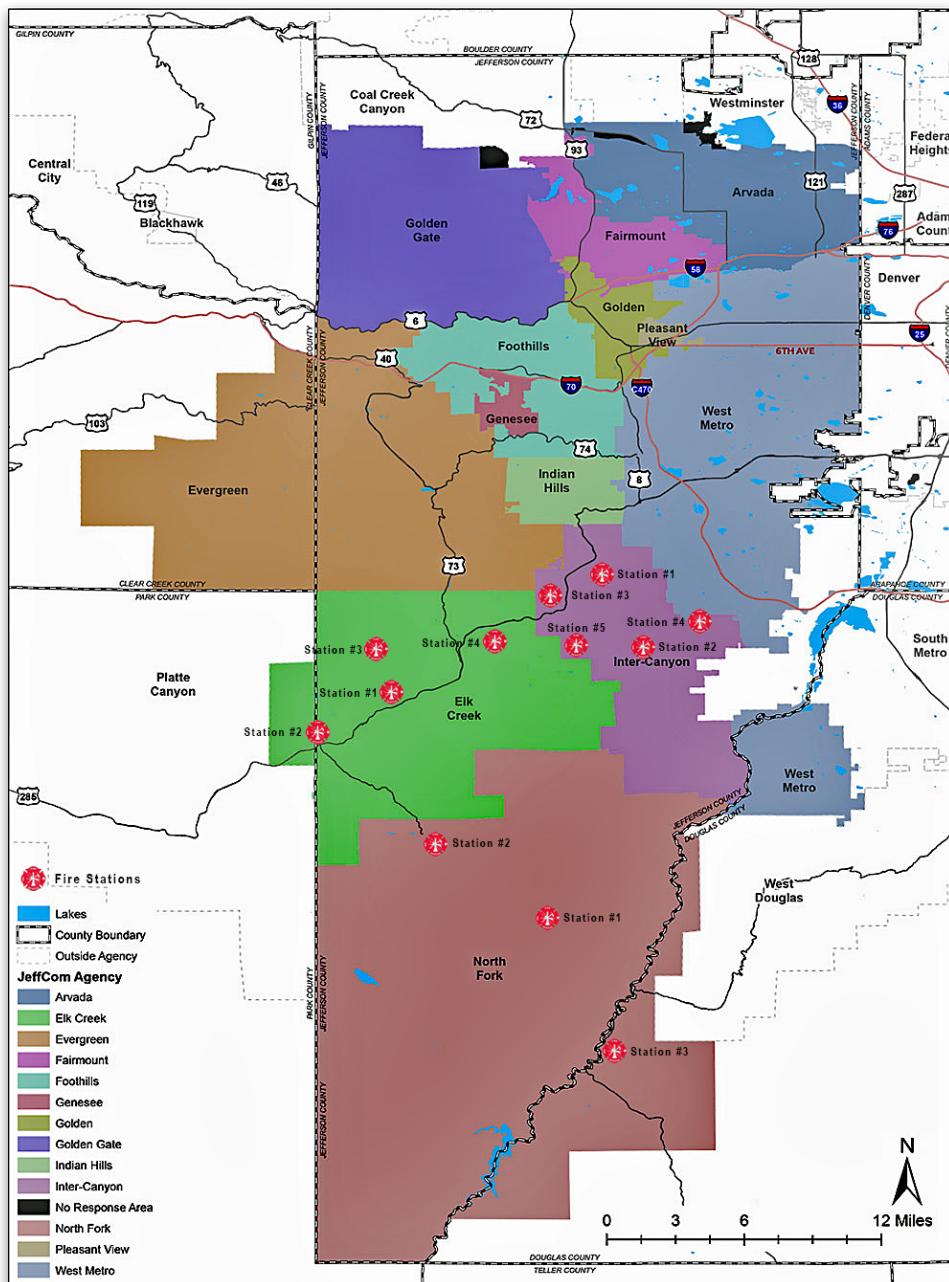


FIGURE 1: Elk Creek, Inter-Canyon, and North Fork FPDs, source [JeffCom GIS](#).

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FIRE PROTECTION DISTRICT DEMOGRAPHICS: A summary of the key demographics for each of the three individual fire protection districts is listed under the green column headers of Table II while a summary of comparable demographics of the consolidated/merged fire district—proposed during the 2021-2023 effort—are listed under the orange column header.

TABLE II: Summary of 2023 Fire Protection District Demographics.

| DEMOGRAPHICS | ECFPD | ICFPD | NFFPD | MERGED FPD |
|---|-------------------------------------|-------------------------------------|----------------------------------|---------------------------------|
| POPULATION | 17,000 | 5,250 | 1,700 | 24,000 |
| GEOGRAPHIC AREA | 98 sq-mi | 52 sq-mi | 240 sq-mi | 390 sq-mi |
| CURRENT MILL LEVY | 12.5 | 13.5 | 12.0 | 16.00 |
| 2022 ANNUAL REVENUE PROPERTY VALUATION | \$5,800,000 \$313,534,000 | \$2,313,000 \$170,575,000 | \$450,000 \$37,252,000 | \$9,700,000 (projected) |
| ISO RATING | 5/10 | 4 | 5/10 | 5/10 |
| CAREER FIREFIGHTER/EMT PERSONNEL | 12 3 shifts of 4 24/7 service | 3 no 24/7 shifts | 2 no 24/7 shifts | 30 10 shifts 24/7 service |
| VOLUNTEER FIREFIGHTER/EMT PERSONNEL | 35 | 30 | 30 | 50 |
| FIRE STATIONS | 4 | 5 | 3 | 12 |
| AMBULANCES | 3 | 3 | 2 | 8 |
| FIREFIGHTING APPARATUS | 11 | 10 | 6 | 27 |
| UTILITY VEHICLES | 10 | 5 | 6 | 21 |
| BOARD OF DIRECTORS | 5 | 5 | 5 | 5 |

FINANCIAL ANALYSIS: Based on the information received from the CORA Requests submitted across the three fire districts, Table I above summarizes that the fire districts together spent an estimated ~\$343,000 during 2021,

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2022, and 2023 in a focused effort to convince voters to consolidate/merge their operations.⁵

Cooperative Services Feasibility Study—Table III provides details related to spending for the 2021 AP Triton consulting company report which is entitled *Cooperative Services Feasibility Study*.

TABLE III: Consolidation Effort Cooperative Services Feasibility Study Costs.

| CONSOLIDATION EFFORT COOPERATIVE SERVICES FEASIBILITY STUDY | COST |
|--|---------------------|
| Cooperative Services Feasibility Study [2021] | |
| • Negotiated AP Triton Contract ¹ | \$41,664.50 |
| • Elk Creek, Inter-Canyon, North Fork, & Indian Hills FPD Estimated Leadership Hours ² 200hrs @ \$75/hr | \$15,000.00 |
| • Elk Creek, Inter-Canyon, North Fork, & Indian Hills FPD Estimated Line-staff Hours ² 200hrs @ \$50/hr | \$10,000.00 |
| • Estimated Legal Fees | \$2,500.00 |
| Consolidation Study/Campaign Estimated Direct Cost to Taxpayers = | ~\$70,000.00 |

NOTES TABLES III, IV & V:

1. From Elk Creek FPD record of negotiated contract with AP Triton dated February 2, 2021.
2. Study period ran 40 weeks (from February - November 2021) thus a conservative estimate is that a minimum of 5hrs/week was required for leadership of the three FPDs to supply documents, practices and procedures, coordinate interviews with line staff, plus an additional estimated minimum of 5hrs/week of line staff time for interviews, surveys, etc during a 40 week study period.

Consolidation Effort Campaign—Table IV provides details related to spending for the marketing campaign implemented by consulting company Turn Corps (recently renamed Public Alignment Communication) on behalf of

⁵ Appendix A provides details of the CORA Request Response items that are relevant to this analysis.

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the fire districts, which included a push-poll⁶ style "community survey" conducted by polling firm Magellan Strategies.

TABLE IV: Consolidation Effort Campaign Costs.

| CONSOLIDATION EFFORT CAMPAIGN ITEMS | COST |
|--|----------------------|
| Consolidation Effort Campaign [2022] | |
| • Turn Corps/Magellan Strategies ³ | \$21,250.00 |
| • Lyon Gaddis Legal Fees to Elk Creek FPD ³ | \$1,042.60 |
| • Elk Creek, Inter-Canyon, & North Fork FPD Estimated Leadership Hours 250hrs @ \$75/hr ⁴ | \$18,750.00 |
| Consolidation Effort Campaign [2023] | |
| • Turn Corps/Magellan Strategies ⁵ | \$101,982.00 |
| • Lyons Gaddis Legal Fees to Elk Creek FPD ⁵ | \$16,436.50 |
| • Feely Consulting to Elk Creek FPD ⁵ | \$750.00 |
| • Elk Creek, Inter-Canyon, & North Fork FPD Estimated Leadership Hours 500hrs @ \$75/hr ⁶ | \$37,500.00 |
| Consolidation Effort Campaign Estimated Direct Cost to Taxpayers = | ~\$198,000.00 |

NOTES TABLES III, IV & V (CONTINUED):

- 3) From Elk Creek FPD records of consolidation-related invoices paid in 2022 to Turn Corps (recently renamed Public Alignment Communication).
- 4) Elk Creek, Inter-Canyon, & North Fork FPD Estimated Leadership Hours during 25 weeks of 2022 (despite repeated requests, no accounting of total leadership hours expended along with fire district resources utilized has been made available).
- 5) From Elk Creek FPD records of consolidation-related invoices paid in 2023 to Turn Corps (recently renamed Public Alignment Communication).
- 6) Elk Creek, Inter-Canyon, & North Fork FPD Estimated Leadership Hours during 40 weeks of 2023 (despite repeated requests, no accounting of total leadership hours expended along with fire district resources utilized has been made available).

⁶ Push-polling is a well known form of political campaigning—please see footnote above—and, for details, please visit the following webpage: [push-polling](#)

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Consolidation Effort Ballot Elections—Table V summarizes the amounts spent by the fire districts on the November 7, 2023 ballot elections which were conducted in Jefferson, Park, and Douglas Counties. Additionally, the State of Colorado also subsidized the ballot elections by contributing 80¢/voter to the counties.

TABLE V: Consolidation Effort Ballot Election Costs.

| Consolidation Effort Ballot Election Items | Cost |
|--|---------------------|
| Consolidation Question/Proposal Ballot Election [2023] | |
| • Circuit Rider of Colorado, LLC as Elk Creek FPD DEO ⁷ | \$12,453.97 |
| • Collins Cole Flynn Winn Ulmer as Inter-Canyon FPD DEO ⁷ | \$9,555.90 |
| • Circuit Rider of Colorado, LLC as North Fork FPD DEO ⁷ | \$5,241.64 |
| • Jefferson County Charge to Elk Creek FPD for Election ⁷ | \$14,350.57 |
| • Park County Charge to Elk Creek FPD for Election ⁷ | \$3,165.73 |
| • Jefferson County Charge to Inter-Canyon FPD for Election ⁷ | \$5,924.27 |
| • Jefferson County Charge to North Fork FPD for Election ⁷ | \$991.61 |
| • Douglas County Charge to North Fork FPD for Election ⁷ | \$9,504.88 |
| • Lyons Gaddis Legal Fees to Elk Creek FPD ⁷ | \$530.00 |
| • Coaty Marchant Woods Legal Fees to North Fork FPD ⁷ | \$856.00 |
| • State of Colorado Cost of Ballot Election Subsidy (80¢/voter) ⁷ | \$12,235.00 |
| Consolidation Effort Ballot Election Estimated Direct Cost to Taxpayers = | ~\$75,000.00 |

NOTES TABLES III, IV & V (CONTINUED):

7) Records of Elk Creek, Inter-Canyon, & North Fork FPD plus Jefferson, Douglas, & Park County Clerk & Recorder. For information regarding the extent to which the State of Colorado subsidizes ballot elections, please see: [Colorado Revised Statutes § 1-5-505.5 — State Reimbursement to Counties for Ballot Measure Elections](#).

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ADDITIONAL INFORMATION

THINGS WE DO NOT KNOW:

- a. The entity that owns, operates, maintains, and is legally responsible for the content present on the "mountainfireresources.com" website (now inactive).
- b. The hours/materials that paid and volunteer staff provided during 2022-2023 in support of the pro-consolidation campaign conducted by Elk Creek, Inter-Canyon, & North Fork FPDs.

CONCLUSION: In 2021, 2022, and 2023 the three fire districts spent **~\$343,000** on consolidation efforts, a questionable use of taxpayer dollars and scarce fire district resources. That is why it is crucially important that Elk Creek FPD leadership focus on the core mission of the District as set forth in Colorado Law Title 32 Special Districts, that is, fire protection, rescue, and emergency medical services. This can only be accomplished at the direction of fire district leadership through a community-oriented communication campaign focused on a professionally conducted Needs Assessment⁷ that can lead the community to a common vision for the critical emergency services that only Elk Creek FPD is positioned to provide. Such an effort requires that transparency with respect to policy-making, financial management, and operating procedures of the District be returned to the people.

/s/ Charles F Newby

Chuck Newby
Director, Elk Creek FPD
(720) 260-9212



⁷ For an excellent practical resource that explains the art and science of Needs Assessment, please see [A Guide to Assessing Needs](#), Watkins et al, The World Bank 2012, used with permission.

APPENDIX A

AP Triton Cooperative Services Study 2021

2/7/24 at 10:12:47.30

ELK CREEK FIRE PROTECTION DISTRICT

Purchase Journal

For the Period From Jan 1, 2021 to Dec 31, 2021

Filter Criteria includes: 1) Vendor IDs: AP Triton; 2) Includes Drop Shipments. Report order is by Date. Report is printed in Detail Format.

| Line Description | Debit Amount | Credit Amount | Account Description | Account ID |
|---|------------------|------------------|------------------------------------|------------------|
| Cooperative Services Study AP Triton | 4,165.00 | 4,165.00 | Legal Services Accounts Payable | 106400 102000 |
| AP Triton | 16,662.00 | 16,662.00 | Legal Services Accounts Payable | 106400 102000 |
| AP Triton | 4,165.50 | 4,165.50 | Legal Services Accounts Payable | 106400 102000 |
| AP Triton | 10,414.00 | 10,414.00 | Legal Services Accounts Payable | 106400 102000 |
| Cooperative Services Study AP Triton | 6,248.00 | 6,248.00 | Legal Services Accounts Payable | 106400 102000 |
| | <u>41,654.50</u> | <u>41,654.50</u> | | |

Consolidation Campaign 2022

2/1/24 at 13:12:04.42

Page: 1

ELK CREEK FIRE PROTECTION DISTRICT General Ledger

For the Period From Jan 1, 2022 to Dec 31, 2022

Filter Criteria includes: 1) IDs: 116130. Report order is by ID. Report is printed with shortened descriptions and with Hide Period Subtotals on Multi-Period Report and in Detail Format.

| Account ID Account Description | Date | Reference | JrnL | Trans Description | Debit Amt | Credit Amt | Balance |
|-----------------------------------|----------|-----------|------|--|---------------------|------------|-----------|
| 116130 Consolidation | 1/1/22 | | | Beginning Balance | | | |
| | 2/28/22 | Stmt 104 | PJ | Lyons Gaddis - Consolidation | 877.70 | | |
| | 12/20/22 | 1367 | PJ | Turn Corps - Community Sur | 21,250.00 | | |
| | 12/31/22 | Stmt 102 | PJ | Lyons Gaddis - Consolidation Change | 164.90 22,292.60 | | |
| | 12/31/22 | | | Ending Balance | | 22,292.60 | 22,292.60 |

Consolidation Campaign 2023

2/1/24 at 13:42:32.15

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ELK CREEK FIRE PROTECTION DISTRICT

General Ledger

For the Period From Jan 1, 2023 to Dec 31, 2023

Filter Criteria includes: 1) IDs: 116130. Report order is by ID. Report is printed with shortened descriptions and with Hide Period Subtotals on Multi-Period Report and in Detail Format.

| Account ID Account Description | Date | Reference | Jrnl | Trans Description | Debit Amt | Credit Amt | Balance |
|-----------------------------------|----------|----------------|------|--|------------|------------|-----------|
| 116130 | 1/1/23 | | | Beginning Balance | | | |
| Consolidation | 1/10/23 | 1236 | PJ | Feely Consulting - Preparation of presentation a | 750.00 | | |
| | 1/18/23 | 1378 | PJ | Turn Corps - Consolidation strategy, communic | 18,066.13 | | |
| | 1/31/23 | Stmt #103 | PJ | Lyons Gaddis - Consolidation | 148.50 | | |
| | 2/18/23 | ICTurncorpsFe | SJ | Inter-Canyon Fire - One-third cost of consolidat | | 6,022.00 | |
| | 2/18/23 | NFTurncorpsF | SJ | North Fork Fire - One-third cost of consolidatio | | 6,022.00 | |
| | 3/31/23 | Stmt 1 Mar202 | PJ | Lyons Gaddis - Consolidation | 371.00 | | |
| | 4/4/23 | 1387 | PJ | Turn Corps - Consolidation | 34,037.47 | | |
| | 4/10/23 | ICTurnCorpAp | SJ | Inter-Canyon Fire - 1/3 cost of consolidation ex | | 11,345.82 | |
| | 4/10/23 | NFTurnCorpA | SJ | North Fork Fire - 1/3 cost of consolidation expe | | 11,345.82 | |
| | 5/31/23 | STMT3 | PJ | Lyons Gaddis - Consolidation | 954.00 | | |
| | 6/30/23 | LyonsGaddisJu | PJ | Lyons Gaddis - Consolidation | 1,960.50 | | |
| | 7/31/23 | Stmt5July2023 | PJ | Lyons Gaddis - Consolidation | 5,442.00 | | |
| | 8/11/23 | 1405 | PJ | Turn Corps - Design fees | 8,796.29 | | |
| | 8/11/23 | TurnCorpsInvo | SJ | North Fork Fire - Design fees | | 2,932.10 | |
| | 8/11/23 | TurnCorpsInvo | SJ | Inter-Canyon Fire - Design fees | | 2,932.10 | |
| | 8/21/23 | 1394 | PJ | Turn Corps - Re: Consolidation | 41,082.12 | | |
| | 8/21/23 | Re:Consolidati | SJ | Inter-Canyon Fire | 13,694.04 | | |
| | 8/21/23 | Re:Consolidati | SJ | Inter-Canyon Fire - Re: Consolidation | | 13,694.04 | |
| | 8/21/23 | Re:Consolidati | SJ | North Fork Fire | 13,694.04 | | |
| | 8/21/23 | Re:Consolidati | SJ | North Fork Fire - Re: Consolidation | | 13,694.04 | |
| | 8/31/23 | 2412 | CRJ | North Fork Fire - Invoice: Re:Consolidation1 | | 13,694.04 | |
| | 8/31/23 | 110 | PJ | Lyons Gaddis - Consolidation | 3,089.50 | | |
| | 9/27/23 | 986436 | CRJ | Inter-Canyon Fire - Invoice: Re:Consolidation | | 13,694.04 | |
| | 9/30/23 | 111 | PJ | Lyons Gaddis - Consolidation | 1,086.50 | | |
| | 10/31/23 | 112 | PJ | Lyons Gaddis - Consolidation | 3,249.50 | | |
| | 11/30/23 | 113 | PJ | Lyons Gaddis - Consolidation | 135.00 | | |
| | | | | Change | 146,556.59 | 95,376.00 | 51,180.59 |
| | 12/31/23 | | | Ending Balance | | | 51,180.59 |

Ballot Election 2023 Elk Creek FPD

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2/6/24 at 12:33:27.32

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ELK CREEK FIRE PROTECTION DISTRICT

General Ledger

For the Period From Aug 1, 2023 to Jan 31, 2024

Filter Criteria includes: 1) IDs: 116310. Report order is by ID. Report is printed with shortened descriptions and with Hide Period Subtotals on Multi-Period Report and in Detail Format.

| Account ID Account Description | Date | Reference | Jrnl | Trans Description | Debit Amt | Credit Amt |
|-----------------------------------|----------|--------------|------|--|-----------|------------|
| 116310 | 8/1/23 | | | Beginning Balance | | |
| Election Expenses | 10/31/23 | 112 | PJ | Lyons Gaddis - Election | 530.00 | |
| | 12/31/23 | 3 ECFPD | PJ | Circuit Rider of Colorado, LLC - November 2023 coordin | 12,453.97 | |
| | 12/31/23 | ParkCounty20 | PJ | Park County Clerk & Recorder O - Cost of election, posta | 3,165.73 | |
| | | | | Change | 16,149.70 | |
| | 12/31/23 | | | Fiscal Year End Balance | | |
| | 1/1/24 | | | Beginning Balance | | |
| | 1/31/24 | | | Ending Balance | | |

Ballot Election 2023 Elk Creek FPD
Page B



Amanda Gonzalez
 CLERK AND RECORDER

February 12, 2024

Dear Jurisdiction Election Official,

We appreciate your partnership in the 2023 Coordinated Election. Jefferson County had the most ballots returned of all Colorado counties last November. In addition, it was the highest turnout in Jefferson County for an odd-year election in over a decade (47%) focusing on local candidates and races. Calculations per the IGA used for preparing your invoice are below:

| | |
|--|---------------------|
| Net 2023 General Election Expenses less Tabor Book | 1,067,714.43 |
| Tabor Book | 111,875.78 |
| Total | 1,179,590.21 |

| Jurisdiction Voters | Active Registered Voter Count | TABOR | WEIGHTED AVERAGE | Weighted Average Applied to Net | Weighted Average Applied to TABOR | TOTAL CHARGED |
|--|-------------------------------|------------|------------------|---------------------------------|-----------------------------------|---------------------|
| Evergreen Park and Recreation District | 18,821 | Yes | 0.02531 | 27,028.84 | 2,832.10 | 29,860.93 |
| City of Westminster | 32,915 | | 0.04427 | 47,269.23 | | 47,269.23 |
| Idledale Water & Sanitation District | 215 | Yes | 0.00029 | 308.76 | 32.35 | 341.11 |
| City of Arvada | 89,032 | | 0.11975 | 127,858.85 | | 127,858.85 |
| City of Golden | 13,064 | Yes | 0.01757 | 18,761.21 | 1,965.81 | 20,727.02 |
| City of Edgewater | 3,185 | | 0.00428 | 4,573.98 | | 4,573.98 |
| City of Wheat Ridge | 23,747 | Yes | 0.03194 | 34,103.06 | 3,573.34 | 37,676.40 |
| Town of Mountain View | 406 | | 0.00055 | 583.06 | | 583.06 |
| City of Littleton | 1,846 | Yes | 0.00248 | 2,651.04 | 277.78 | 2,928.82 |
| City of Lakewood | 109,234 | | 0.14692 | 156,870.94 | | 156,870.94 |
| Elk Creek Fire Protection District | 9,045 | Yes | 0.01217 | 12,989.52 | 1,361.05 | 14,350.57 |
| North Fork Fire Protection District | 625 | Yes | 0.00084 | 897.56 | 94.05 | 991.61 |
| Mountain Water & Sanitation District | 27 | Yes | 0.00004 | 38.77 | 4.06 | 42.84 |
| Richards Farm Metro District | 5 | Yes | 0.00001 | 7.18 | 0.75 | 7.93 |
| Inter Canyon Fire Protection District | 3,734 | Yes | 0.00502 | 5,362.40 | 561.88 | 5,924.27 |
| North Metro Fire Rescue District | 856 | Yes | 0.00115 | 1,229.30 | 128.81 | 1,358.11 |
| Ballots Sent (Jefferson County) | 436,725 | | 0.58740 | 627,180.73 | | 627,180.73 |
| TOTALS | 743,482 | | 1.00000 | 1,067,714.43 | 10,831.97 | 1,078,546.40 |

If your jurisdiction plans to coordinate this November for any candidate or ballot measure, additional detail on the adjusted formulas for election reimbursement will be included in the updated IGAs for November 2024.

Thank you for your cooperation in a successful election!

The Jefferson County Elections Staff

Jefferson County Clerk and Recorder / Elections Division
 3500 Illinois Street, Suite 1100 Golden, CO 80401

Ballot Election 2023 Inter-Canyon FPD

Jefferson County
100 Jefferson County Parkway
Suite 4550
Golden, CO 80419-4550

<https://www.jeffco.us/>
Phone: (303) 271-8528



INVOICE

| | |
|---------------|----------------|
| Date | Invoice Number |
| 02/12/2024 | 115583 |
| Payment Terms | Due Date |
| Immediate | 02/12/2024 |

| |
|--|
| Bill To: |
| INTER-CANYON FIRE PROTECTION DIST ATTN: CRYSTAL SCHENCK 390 UNION BLVD SUITE 400 LAKEWOOD, CO 80228 |

| |
|--|
| Remit To: |
| Jefferson County 100 Jefferson County Parkway Suite 4550 Golden, CO 80419-4550 Phone: (303) 271-8528 |

Description: 2023 Coordinated Election

Page 1 of 1

| Purchase Order Number | | Customer ID | | |
|-----------------------|------------|---------------------|------------|----------|
| | | 1350858 | | |
| Quantity | Sales Item | Item Description | Price Each | Amount |
| 1 | | 2023 Ballot Measure | 5,924.27 | 5,924.27 |

| | |
|-----------------------------|-------------------|
| Net Amount: | 5,924.27 |
| Tax | 0.00 |
| Total Invoice Amount | \$5,924.27 |

PLEASE DETACH AND SEND THIS STUB WITH REMITTANCE

Invoice Date: 02/12/2024 Due Date: 02/12/2024 **INTER-CANYON FIRE PROTECTION DIST**
MAKE CHECKS PAYABLE TO: JEFFERSON COUNTY TREASURER

REMIT CHECKS TO:
JEFFERSON COUNTY TREASURER'S OFFICE
100 JEFFERSON COUNTY PARKWAY
SUITE 4550
GOLDEN, CO 80419-4550
PHONE: (303) 271-8528

Account: 1350858 Invoice: 115583 Amount: \$5,924.27

Director, Elk Creek FPD
Chuck Newby
cnewby@elkcreekfire.org

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-revised-
April 19, 2024

Ballot Election 2023 North Fork FPD
Page A

Circuit Rider of Colorado, LLC
1100 W. Littleton Blvd. #101
Littleton, CO 80120
303-482-1002



Date: 12/31/2023
Invoice #1 NFFPD
Due: On Receipt

 PAID
12/31/2023
ck# 2484

North Fork Fire Protection District—Election Services

| Activity | Sub-Total | Amt. Due | Description |
|---|--------------|-------------------|--|
| November 2023 Coordinated Contract Fees Election: | \$4,140.00 | \$4,140.00 | |
| Additional hourly fees: | \$5.00 | \$160/hour | \$800.00 |
| Expenses*: | \$301.64 | | Spanish Translation for Ballot and TABOR Per New Jeffco Requirement, Additional Jeffco TABOR Mailing |
| Previous Payments: | \$(2,000.00) | | TABOR Mailing additions at cost, Voter List Fees from Jeffco and Douglas County, Translation Services* |
| TOTAL DUE | | \$3,241.64 | |

Please remit payment to:
Circuit Rider of Colorado
PO Box 359, Littleton, CO 80160

*(paid by Circuit Rider of Colorado at cost with attached backup invoices)

Ballot Election 2023 North Fork FPD
Page B



Office of the Clerk and Recorder
Elections Division

STATEMENT OF CHARGES

Douglas County Elections Office
125 Stephanie Place
Castle Rock, CO 80109
303-660-7444

District: North Fork Fire Protection District
Designated Election Official: Sarah Shepherd
Mailing Address: 1110 Littleton Blvd, #101
City, State and Zip: Littleton, CO 80120
Contact Phone: (303) 482-1005 ext 700
Election Date: November 7, 2023

| Item | Comment | Fee |
|------------------------------|------------------|--------------------|
| Basic Coordination Charge | | \$ 1,000.00 |
| TABOR Notice Charge | | \$ 500.00 |
| Excess Content Length Charge | 4" over 5" limit | \$ 8,000.00 |
| Public Notice Charge | | \$ 4.88 |
| Recount Charges | | \$ - |
| Total Due | | \$ 9,504.88 |

Payment Terms: Within 30 days of receipt

Please remit payment payable to:
Douglas County Clerk & Recorder
125 Stephanie Place
Castle Rock, Colorado 80109

PAID
12/21/23
CK# 2483

Should you have any questions, contact Douglas County Elections Office at 303-660-7444.

Jack Twite, Jr.
Deputy of Elections

125 Stephanie Place, Castle Rock, Colorado, 80109 | Phone 303.660.7444 | DouglasVotes.com